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Award

£50,000,000

Ministry of Defence

F15: Voluntary ex ante transparency notice

Notice identifier: 2025/S 000-073694

Procurement identifier (OCID): ocds-h6vhtk-05e0cf

Published 13 November 2025, 4:24pm

Section I: Contracting authority/entity

I.1) Name and addresses

Ministry of Defence

Ministry of Defence, Defence Infrastructure Organisation (DIO) Marlborough Lines

Andover

SP11 8HJ

Contact

Stephen Bull

Email

stephen.bull109@mod.gov.uk

Country

United Kingdom

Region code

UK - United Kingdom

Internet address(es)

Main address

<https://contracts.mod.uk>

I.4) Type of the contracting authority

Ministry or any other national or federal authority

I.5) Main activity

Defence

Section II: Object

II.1) Scope of the procurement

II.1.1) Title

£50,000,000

II.1.2) Main CPV code

- 79993000 - Building and facilities management services

II.1.3) Type of contract

Services

II.1.4) Short description

£50,000,000

II.1.6) Information about lots

This contract is divided into lots: No

II.1.7) Total value of the procurement (excluding VAT)

Value excluding VAT: £50,000,000

II.2) Description

II.2.3) Place of performance

NUTS codes

- UK - United Kingdom

II.2.4) Description of the procurement

Building and facilities management services. Building and Facilities Management Services – Project Allenby Connaught PFI (Salisbury Plain Training Area and Aldershot)

II.2.5) Award criteria

Criterion: Commercial 35

Criterion: Finance 35

Criterion: Technical 30

II.2.11) Information about options

Options: No

II.2.13) Information about European Union Funds

The procurement is related to a project and/or programme financed by European Union funds: No

Section IV. Procedure

IV.1) Description

IV.1.1) Type of procedure

Negotiated procedure without publication of a contract notice

- No tenders or no suitable tenders/requests to participate in response to negotiated procedure with prior publication of a contract notice

Explanation:

The UK MoD believes that it may modify the PAC PFI Contract with Aspire Defence Ltd for the retention of the capability for potential additional works and services in accordance with Regulation 72(1)(b) and Regulation 72(1)(c) of the Public Contracts Regulations 2015.

Additional services have become necessary due to Project EPIC, which includes the retention of the ADL capability to project manage the remodeling or construction of new assets on the PAC PFI estate, currently managed under the PAC PFI Contract with Aspire Defence Ltd. At the time of the award of the original PAC PFI Contract in 2006 and the Army Basing Amendment in 2016, there was no foreseeable need to further remodel or construct new assets to support Army requirements. This capability is now required to be maintained. Whilst any potential future remodeling or construction is under way, the sites must remain operational to minimise disruption to Army effectiveness. ADL is already contractually responsible for the effective management of the PAC sites.

A change of contractor cannot be made for technical or economic reasons due to the interoperability with existing installations procured under the PFI. Delivery of the Project EPIC capability through a new contractor, separate from the PAC PFI Contract, would cause significant inconvenience, and substantial duplication of costs, to the UK MoD due to the following technical and economic reasons:

- creation of 'interface risk' involving the transfer of the risk and associated costs to the UK MoD in respect of availability of site and facilities and damage to the estate;
- potential for disruption and delay to future Project EPIC works – resulting in the loss of Army capability;
- loss of commonality of any new or remodeled assets relative to the existing estate, leading to higher ongoing support costs;
- restricted access to site and onsite support and ability to manage 'rattle'.

The amendment to the PAC PFI Contract does not exceed 50% of the value of the original contract.

Further, the need for the modification of the PAC PFI Contract has been brought about by circumstances which the UK MoD could not have foreseen. At the time of the award of the original PAC PFI Contract in 2006, or the Army Basing Programme Amendment in 2016, there was no foreseeable need to maintain the contractor's capability to deliver future works. (ii) the modification does not alter the overall nature of the PAC PFI Contract and (iii) the increase in price does not exceed 50% of the value of the original contract.

It should be noted that if future construction or remodeling projects arise, there will be significant sub-contract opportunities for the construction elements that may arise as a result of Project EPIC. These will be managed by ADL under competitive arrangements.

IV.1.8) Information about the Government Procurement Agreement (GPA)

The procurement is covered by the Government Procurement Agreement: No

Section V. Award of contract/concession

A contract/lot is awarded: Yes

V.2) Award of contract/concession

V.2.1) Date of conclusion of the contract

12 November 2025

V.2.2) Information about tenders

The contract has been awarded to a group of economic operators: No

V.2.3) Name and address of the contractor/concessionaire

Aspire Defence Limited

Tidworth

Country

United Kingdom

NUTS code

- UK - United Kingdom

The contractor/concessionaire is an SME

No

V.2.4) Information on value of contract/lot/concession (excluding VAT)

Total value of the contract/lot/concession: £50,000,000

V.2.5) Information about subcontracting

The contract/lot/concession is likely to be subcontracted

Section VI. Complementary information

VI.3) Additional information

The scope of the Project Allenby Connaught (“PAC”) PFI, including the Army Basing Programme Amendment, covers the provision of living, dining, office, medical, training and technical facilities and the subsequent service provision such as through life maintenance of facilities, catering, cleaning, stores and transport services. The provision of Service Families Accommodation (“SFA”) is excluded.

The Project EPIC requirement covers the replacement, after its conclusion, of the Army Basing Programme Amendment as the means to deliver remodeled or additionally constructed assets to the estate, with a new set of terms and conditions to provide this capability on an ongoing basis, during a period of uncertain future requirements. The Management, Service Provision and Construction of the Sites is currently provided by Aspire Defence Limited (“ADL”) through the PAC PFI Contract.

There is currently no confirmed pipeline of work or requirement to provide additionally constructed assets on the PFI estate, but the Ministry of Defence (“MOD”) wishes for ADL to retain the capability to either construct new assets or remodel existing PFI assets, through to the end of the PFI contract in 2041. This capability and contract amendment has been named “Project EPIC”. Under Project EPIC, ADL will retain a number of existing staff, who will be responsible for project managing any potential future construction project requirements. Any potential new or remodeled assets will then be enrolled or returned to the PFI contract, for facilities management until the PFI conclusion in 2041.

The DIO Project Allenby Connaught Team, part of the UK MoD, intends to negotiate with Aspire Defence Ltd and award an amendment to the PAC PFI Contract for the Project EPIC requirement, subject to negotiation and gaining the necessary internal approvals.

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Additional services have become necessary due to Project EPIC, which includes the retention of the ADL capability to project manage the remodeling or construction of new assets on the PAC PFI estate, currently managed under the PAC PFI Contract with Aspire Defence Ltd. At the time of the award of the original PAC PFI Contract in 2006 and the Army Basing Amendment in 2016, there was no foreseeable need to further remodel or construct new assets to support Army requirements. This capability is now required to be maintained. Whilst any potential future remodeling or construction is under way, the sites

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Further, the need for the modification of the PAC PFI Contract has been brought about by circumstances which the UK MoD could

VI.4) Procedures for review

VI.4.1) Review body

Ministry of Defence

Andover

Country

United Kingdom