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Contract

## **GMCA1514 Revolving Door Cohort Cost Impact Analysis**

Greater Manchester Combined Authority

UK7: Contract details notice - Procurement Act 2023 - [view information about notice types](#)

Notice identifier: 2025/S 000-065011

Procurement identifier (OCID): ocds-h6vhtk-05aede

Published 14 October 2025, 9:28am

### **Scope**

### **Reference**

GMCA1514

### **Description**

GMCA have awarded Newton Consulting Limited and Xantura £49,999 in order to conduct a cost impact analysis on the revolving door cohort by combining their held data and insights about the characteristics of this cohort to supplement GMCA's existing view.

GMCA has seen success in their criminal justice and offender management approach, including high desistance rates in the IOM cohort. However, there is still high demand from those already in the criminal justice system. GMCA aims to act quickly for this cohort through a whole system approach, including a single front door for services, a peer support delivery model, and

the potential to become a centre of excellence for other regions.

To achieve this, GMCA needs to understand the cost impact of the revolving door cohort

(prolific, often acquisitive crime low-level offenders with high unmet needs) on their criminal justice services: police, courts, prisons, and probation. This understanding will help GMCA articulate a business case for

interventions that divert people away from or out of the criminal justice system.

Newton and Xantura have partnered with the criminal justice reform charity Revolving Doors to highlight the impact and costs of failing to meet the needs of the 'revolving door' cohort-people who have frequent contact with the criminal justice system. This work has already revealed the extent of unmet needs among this cohort and the potential benefits of earlier or more flexible interventions.

Newton and Xantura have delivered a range of criminal justice assessments and programmes, working alongside HMPPS and MoJ senior leaders. They also collaborate across the public sector, including local authorities and health systems in Greater Manchester.

The scope of this project involves utilising existing GMCA-held and open source data to develop an indicative assessment of the cost impact of the prolific offender cohort. This will be supplemented by Newton/Xantura held data and insights about the characteristics of the revolving door cohort to enhance GMCA's existing perspective. Additionally, the project will outline the potential benefits of various interventions for this cohort.

A key outcome of this project is for other HMPPS regions to learn from GMCA's success and implement similar strategies to reduce the cost impact of the revolving door cohort. This will inform decisions on the effectiveness and scalability of interventions, promoting best practices across regions.

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## **Contract 1**

### **Supplier**

- NEWTON CONSULTING LIMITED

## **Contract value**

- £49,999 excluding VAT
- £59,998.80 including VAT

Below the relevant threshold

## **Date signed**

9 October 2025

## **Contract dates**

- 9 October 2025 to 8 April 2026
- 6 months

## **Main procurement category**

Services

## **CPV classifications**

- 73000000 - Research and development services and related consultancy services

## **Contract locations**

- UKD3 - Greater Manchester

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## Procedure

### Procedure type

Below threshold - without competition

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## Supplier

### NEWTON CONSULTING LIMITED

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- Public Procurement Organisation Number: PQLG-2999-MLXM

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Website: <http://www.newtonimpact.com>

Region: UKJ14 - Oxfordshire

Small or medium-sized enterprise (SME): No

Voluntary, community or social enterprise (VCSE): No

Contract 1

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## Contracting authority

### Greater Manchester Combined Authority

- Public Procurement Organisation Number: PXBN-3793-LCTQ

56 Oxford Street

Manchester

M1 6EU

United Kingdom

Email: [procurement@manchesterfire.gov.uk](mailto:procurement@manchesterfire.gov.uk)

Region: UKD33 - Manchester

Organisation type: Public authority - sub-central government