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Planning

Rehabilitative Services for men in prison or the community

Ministry of Justice

UK3: Planned procurement notice - Procurement Act 2023 - [view information about notice types](#)

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Scope

Reference

prj_14564

Description

The Authority is seeking to procure the second generation of rehabilitative services for men in prison or the community to help them address rehabilitative needs and to desist from offending, across England (other than Greater Manchester, where a procurement for similar services will be led by GM Combined Authority) and Wales.

The budget for the men's services is £854,446,831.86 (inc. VAT) for the full term of the contracts (optional extensions included), final values will be confirmed once the spending review and governance is completed. There is an indicative launch date of September 2025, an indicative award date of October 2026 and an anticipated indicative go live date

of March 2027. The proposed contract length shall be 5 years, with the option to extend by up to 3 further years. Please note, that all key decisions including budgets, contract length and dates are yet to be approved through internal governance and therefore may change.

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

The Delivery Partner, who will undertake the role of lead bidder, will be responsible for the delivery of all services in the specification. It is envisaged that to deliver the whole breath of services, a supply chain may be utilised under the direction of the Delivery Partner, who will instruct, engage and collaborate with a supply chain to ensure successful delivery of the required services.

Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

The authority will deliver this combined service by tendering 27 contracts across two waves of tenders:

Wave 1:

Lot 1 - Commissioned Rehabilitative Services for Cleveland

Lot 2 - Commissioned Rehabilitative Services for Durham

Lot 3 - Commissioned Rehabilitative Services for Northumbria

Lot 4 - Commissioned Rehabilitative Services for Cheshire, Merseyside

Lot 5 - Commissioned Rehabilitative Services for Cumbria

Lot 6 - Commissioned Rehabilitative Services for Lancashire

Lot 7 - Commissioned Rehabilitative Services for North Wales, Dyfed-Powys

Lot 8 - Commissioned Rehabilitative Services for Gwent, South Wales

Lot 9 - Commissioned Rehabilitative Services for Thames Valley

Lot 10 - Commissioned Rehabilitative Services for Hampshire

Lot 11 - Commissioned Rehabilitative Services for Isle of Wight

Lot 12 - Commissioned Rehabilitative Services for Avon and Somerset, Gloucestershire, Wiltshire

Lot 13 - Commissioned Rehabilitative Services for Devon and Cornwall, Dorset

Lot 14 - Commissioned Rehabilitative Services for Kent

Lot 15 - Commissioned Rehabilitative Services for Surrey, Sussex

Wave 2:

Lot 16 - Commissioned Rehabilitative Services for Derbyshire, Nottinghamshire

Lot 17 - Commissioned Rehabilitative Services for Leicestershire, Lincolnshire

Lot 18 - Commissioned Rehabilitative Services for Staffordshire

Lot 19 - Commissioned Rehabilitative Services for Warwickshire, West Murcia

Lot 20 - Commissioned Rehabilitative Services for West Midlands

Lot 21 - Commissioned Rehabilitative Services for Humberside, North Yorkshire

Lot 22 - Commissioned Rehabilitative Services for South Yorkshire

Lot 23 - Commissioned Rehabilitative Services for West Yorkshire

Lot 24 - Commissioned Rehabilitative Services for Hertfordshire, Bedfordshire, Cambridgeshire, Northamptonshire

Lot 25 - Commissioned Rehabilitative Services for Essex, Norfolk and Suffolk

Lot 26 - Commissioned Rehabilitative Services for London 26 and over

Lot 27 - Commissioned Rehabilitative Services for London 18 - 25

Together and within the contract, we aim to create responsive, innovative solutions and foster lasting, positive impacts. Partnerships will be at the core of these contracts to significantly enhance the capabilities and reach of the involved entities.

Total value (estimated)

- £712,039,028 excluding VAT
- £854,446,832 including VAT

Above the relevant threshold

Contract dates (estimated)

- 1 March 2027 to 31 March 2032
- Possible extension to 31 March 2035
- 8 years, 1 month

Description of possible extension:

Potential for multiple extensions up to 3 years.

Main procurement category

Services

CPV classifications

- 75231240 - Probation services

Contract locations

- UK - United Kingdom

Lot constraints

Description of how multiple lots may be awarded:

Highest total weighted score, including both quality and financial assessment

Lot 1. Commissioned Rehabilitative Services for Cleveland

Description

Commissioned Rehabilitative Services for Cleveland:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and

financial management.

The Delivery Partner, who will undertake the role of lead bidder, will be responsible for the delivery of all services in the specification. It is envisaged that to deliver the whole breath of services, a supply chain may be utilised under the direction of the Delivery Partner, who will instruct, engage and collaborate with a supply chain to ensure successful delivery of the required services.

Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the North East Probation Region was held on July 31, 2025

Lot value (estimated)

- £13,710,573 excluding VAT
- £16,452,687 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 2. Commissioned Rehabilitative Services for Durham

Description

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.

- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
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Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the North East Probation Region was held on July 31, 2025.

Lot value (estimated)

- £21,359,692 excluding VAT
- £25,631,630 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 3. Commissioned Rehabilitative Services for Northumbria

Description

Commissioned Rehabilitative Services for Northumbria:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

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Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity.

Lot value (estimated)

- £18,828,043 excluding VAT
- £22,593,651 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 4. Commissioned Rehabilitative Services for Cheshire, Merseyside

Description

Commissioned Rehabilitative Services for Cheshire, Merseyside:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

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Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the North West Probation Region was held on July 14, 2025.

Lot value (estimated)

- £39,165,019 excluding VAT
- £46,998,023 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 5. Commissioned Rehabilitative Services for Cumbria

Description

Commissioned Rehabilitative Services for Cumbria:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

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Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the North West Probation Region was held on July 14, 2025.

Lot value (estimated)

- £6,413,276 excluding VAT
- £7,695,932 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 6. Commissioned Rehabilitative Services for Lancashire**Description**

Commissioned Rehabilitative Services for Lancashire:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
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- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

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Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the North West Probation Region was held on July 14, 2025.

Lot value (estimated)

- £30,361,930 excluding VAT
- £36,434,317 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 7. Commissioned Rehabilitative Services for North Wales, Dyfed-Powys

Description

Commissioned Rehabilitative Services for North Wales, Dyfed-Powys:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.

- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

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Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the Wales Probation Region was held on July 3, 2025.

Lot value (estimated)

- £17,910,178 excluding VAT
- £21,492,213 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 8. Commissioned Rehabilitative Services for Gwent, South Wales

Description

Commissioned Rehabilitative Services for Gwent, South Wales:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
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Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the Wales Probation Region was held on July 3, 2025.

Lot value (estimated)

- £38,381,715 excluding VAT
- £46,058,058 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 9. Commissioned Rehabilitative Services for Thames Valley

Description

Commissioned Rehabilitative Services for Thames Valley:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
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Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the South Central Probation Region was held on July 15, 2025.

Lot value (estimated)

- £23,418,684 excluding VAT
- £28,102,421 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 10. Commissioned Rehabilitative Services for Hampshire

Description

Commissioned Rehabilitative Services for Hampshire:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
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Lot value (estimated)

- £18,084,822 excluding VAT
- £21,701,787 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 11. Commissioned Rehabilitative Services for Isle of Wight

Description

Commissioned Rehabilitative Services for Isle of Wight:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
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Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the South Central Probation Region was held on July 15, 2025

Lot value (estimated)

- £1,434,589 excluding VAT
- £1,721,506 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 12. Commissioned Rehabilitative Services for Avon and Somerset, Gloucestershire, Wiltshire

Description

Commissioned Rehabilitative Services for Avon and Somerset, Gloucestershire, Wiltshire:

The men's services will provide a combined, whole-person, individualised service to help service users:

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Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the South West Probation Region was held on July 23, 2025.

Lot value (estimated)

- £25,935,635 excluding VAT
- £31,122,762 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 13. Commissioned Rehabilitative Services for Devon and

Cornwall, Dorset

Description

Commissioned Rehabilitative Services for Devon and Cornwall, Dorset:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
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Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the South West Probation Region was held on July 23, 2025.

Lot value (estimated)

- £23,951,470 excluding VAT
- £28,741,764 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 14. Commissioned Rehabilitative Services for Kent

Description

Commissioned Rehabilitative Services for Kent:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
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Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the Kent, Sussex and Surrey Probation Region was held on July 31, 2025

Lot value (estimated)

- £28,298,542 excluding VAT
- £33,958,250 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 15. Commissioned Rehabilitative Services for Surrey, Sussex

Description

Commissioned Rehabilitative Services for Surrey, Sussex:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
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Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the Kent, Sussex and Surrey Probation Region was held on July 31, 2025

Lot value (estimated)

- £18,624,929 excluding VAT
- £22,349,914 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 16. Commissioned Rehabilitative Services for Derbyshire, Nottinghamshire

Description

Commissioned Rehabilitative Services for Derbyshire, Nottinghamshire:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.

- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

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Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the East Midlands Probation Region was held on July 30, 2025.

Lot value (estimated)

- £37,249,389 excluding VAT
- £44,699,266 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 17. Commissioned Rehabilitative Services for Leicestershire, Lincolnshire

Description

Commissioned Rehabilitative Services for Leicestershire, Lincolnshire:

The men's services will provide a combined, whole-person, individualised service to help

service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
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Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the East Midlands Probation Region was held on July 30, 2025.

Lot value (estimated)

- £25,307,193 excluding VAT
- £30,368,631 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 18. Commissioned Rehabilitative Services for Staffordshire

Description

Commissioned Rehabilitative Services for Staffordshire:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

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Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the West Midlands Probation Region was held on July 9, 2025.

Lot value (estimated)

- £31,978,499 excluding VAT
- £38,374,199 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 19. Commissioned Rehabilitative Services for Warwickshire, West Mercia

Description

Commissioned Rehabilitative Services for Warwickshire, West Mercia:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

The Delivery Partner, who will undertake the role of lead bidder, will be responsible for the delivery of all services in the specification. It is envisaged that to deliver the whole breath of services, a supply chain may be utilised under the direction of the Delivery Partner, who will instruct, engage and collaborate with a supply chain to ensure successful delivery of the required services.

Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the West Midlands Probation Region was

held on July 9, 2025.

Lot value (estimated)

- £22,836,761 excluding VAT
- £27,404,113 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 20. Commissioned Rehabilitative Services for West Midlands

Description

Commissioned Rehabilitative Services for West Midlands:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

The Delivery Partner, who will undertake the role of lead bidder, will be responsible for the delivery of all services in the specification. It is envisaged that to deliver the whole breath of services, a supply chain may be utilised under the direction of the Delivery Partner, who

will instruct, engage and collaborate with a supply chain to ensure successful delivery of the required services.

Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the West Midlands Probation Region was held on July 9, 2025

Lot value (estimated)

- £33,352,568 excluding VAT
- £40,023,082 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 21. Commissioned Rehabilitative Services for Humberside, North Yorkshire

Description

Commissioned Rehabilitative Services for Humberside, North Yorkshire:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them.

This could include volunteering, sport or constructive leisure activities.

- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

The Delivery Partner, who will undertake the role of lead bidder, will be responsible for the delivery of all services in the specification. It is envisaged that to deliver the whole breath of services, a supply chain may be utilised under the direction of the Delivery Partner, who will instruct, engage and collaborate with a supply chain to ensure successful delivery of the required services.

Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the Yorkshire and the Humber Probation Region was held on July 28, 2025

Lot value (estimated)

- £16,613,812 excluding VAT
- £19,936,575 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 22. Commissioned Rehabilitative Services for South Yorkshire

Description

Commissioned Rehabilitative Services for South Yorkshire:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

The Delivery Partner, who will undertake the role of lead bidder, will be responsible for the delivery of all services in the specification. It is envisaged that to deliver the whole breath of services, a supply chain may be utilised under the direction of the Delivery Partner, who will instruct, engage and collaborate with a supply chain to ensure successful delivery of the required services.

Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the Yorkshire and the Humber Probation Region was held on July 28, 2025.

Lot value (estimated)

- £18,143,947 excluding VAT
- £21,772,736 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section,

because they are the same for all lots.

Lot 23. Commissioned Rehabilitative Services for West Yorkshire

Description

Commissioned Rehabilitative Services for West Yorkshire:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

The Delivery Partner, who will undertake the role of lead bidder, will be responsible for the delivery of all services in the specification. It is envisaged that to deliver the whole breath of services, a supply chain may be utilised under the direction of the Delivery Partner, who will instruct, engage and collaborate with a supply chain to ensure successful delivery of the required services.

Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the Yorkshire and the Humber Probation Region was held on July 28, 2025.

Lot value (estimated)

- £24,520,710 excluding VAT
- £29,424,852 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 24. Commissioned Rehabilitative Services for Hertfordshire, Cambridgeshire, Bedfordshire, Northamptonshire

Description

Commissioned Rehabilitative Services for Hertfordshire, Cambridgeshire, Bedfordshire, Northamptonshire:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

The Delivery Partner, who will undertake the role of lead bidder, will be responsible for the delivery of all services in the specification. It is envisaged that to deliver the whole breath of services, a supply chain may be utilised under the direction of the Delivery Partner, who will instruct, engage and collaborate with a supply chain to ensure successful delivery of the required services.

Please note, these new combined services will replace the existing separate pathway

services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the East of England Probation Region was held on July 22, 2025.

Lot value (estimated)

- £25,948,062 excluding VAT
- £31,137,675 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 25. Commissioned Rehabilitative Services for Essex, Norfolk and Suffolk

Description

Commissioned Rehabilitative Services for Essex, Norfolk and Suffolk:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.

- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

The Delivery Partner, who will undertake the role of lead bidder, will be responsible for the delivery of all services in the specification. It is envisaged that to deliver the whole breath of services, a supply chain may be utilised under the direction of the Delivery Partner, who will instruct, engage and collaborate with a supply chain to ensure successful delivery of the required services.

Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the East of England Probation Region was held on July 22, 2025.

Lot value (estimated)

- £26,732,386 excluding VAT
- £32,078,863 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 26. Commissioned Rehabilitative Services for London 26 and over

Description

Commissioned Rehabilitative Services for London 26 and over:

The men's services will provide a combined, whole-person, individualised service to help

service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

The Delivery Partner, who will undertake the role of lead bidder, will be responsible for the delivery of all services in the specification. It is envisaged that to deliver the whole breath of services, a supply chain may be utilised under the direction of the Delivery Partner, who will instruct, engage and collaborate with a supply chain to ensure successful delivery of the required services.

Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the London Probation Region was held on July 17, 2025.

Lot value (estimated)

- £95,096,681 excluding VAT
- £114,116,017 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Lot 27. Commissioned Rehabilitative Services for London 18 - 25

Description

Commissioned Rehabilitative Services for London 18 – 25:

The men's services will provide a combined, whole-person, individualised service to help service users:

- Build supportive relationships and social networks. This might include family relationships, friends, community groups and peer communities.
- Connect to a range of community-based activities and resources that matter to them. This could include volunteering, sport or constructive leisure activities.
- Progress towards recovery from drug or alcohol use and gambling.
- Achieve and maintain sustainable outcomes in relation to housing, employment and financial management.

The Delivery Partner, who will undertake the role of lead bidder, will be responsible for the delivery of all services in the specification. It is envisaged that to deliver the whole breath of services, a supply chain may be utilised under the direction of the Delivery Partner, who will instruct, engage and collaborate with a supply chain to ensure successful delivery of the required services.

Please note, these new combined services will replace the existing separate pathway services previously procured which cover Dependency & Recovery, Personal Wellbeing, Accommodation, Finance, Benefits Debt and Education, Training and Employment.

Each probation region hosted their own market engagement events in July 2025 as part of the wider engagement activity. The event for the London Probation Region was held on July 17, 2025

Lot value (estimated)

- £28,379,923 excluding VAT
- £34,055,908 including VAT

Same for all lots

CPV classifications, contract locations and contract dates are shown in the Scope section, because they are the same for all lots.

Submission

Publication date of tender notice (estimated)

25 September 2025

Enquiry deadline

10 October 2025, 4:00pm

Submission type

Requests to participate

Deadline for requests to participate

23 October 2025, 4:00pm

Submission address and any special instructions

<https://ministryofjusticecommercial.bravosolution.co.uk/web/login.html>

Tenders may be submitted electronically

Yes

Languages that may be used for submission

English

Award decision date (estimated)

11 September 2026

Award criteria

Name	Description	Type	Weighting
Delivery Model & Knowledge of the Local Landscape	Please note the questions are the same in the main but there are amendments for two regions that will not buy in-housing services.	Quality	22%
Partnerships	Please note the questions are the same in the main but there are amendments for two regions that will not buy in-housing services.	Quality	19%
Staff	Please note the questions are the same in the main but there are amendments for two regions that will not buy in-housing services.	Quality	12.5%

Name	Description	Type	Weighting
Flexibility	Please note the questions are the same in the main but there are amendments for two regions that will not buy in-housing services.	Quality	11%
Continuous Improvement	Please note the questions are the same in the main but there are amendments for two regions that will not buy in-housing services.	Quality	10.5%
Social Value	Please note the questions are the same in the main but there are amendments for two regions that will not buy in-housing service.	Quality	10%
Mobilisation	Please note the questions are the same in the main but there are amendments for two regions that will not buy in-housing services.	Quality	5%
Value for Money 1	Please note the questions are the same in the main but there are amendments for two regions that will not buy in-housing services.	Quality	3%
Value for Money 2	Please note the questions are the same in the main but there are amendments for two regions that will not buy in-housing service.	Quality	3%

Name	Description	Type	Weighting
Finance 1	Please note the questions are the same in the main but there are amendments for two regions that will not buy in-housing services.	Quality	2%
Finance 2	Please note the questions are the same in the main but there are amendments for two regions that will not buy in-housing services.	Quality	2%

Other information

Payment terms

Subject to the relevant provisions of the Contract, the Funding Partner will must pay the Delivery Partner the Charges:

- before the end of the period of thirty (30) days beginning with the day on which an invoice is received by the Funding Partner in respect of the sum; or
 - if later, by the date on which the payment falls due in accordance with the invoice,
- subject to the invoice being verified by the Funding Partner as valid and undisputed; and
- in cleared funds using the payment method and details stated in the invoice or in the Award Form.
 - A Delivery Partner invoice is only valid if it:
 - includes the minimum required information set out in section 68(9) of the Procurement Act 2023;
 - includes all appropriate references including this Agreement reference number and other

details reasonably requested by the Funding Partner; and

- includes a detailed breakdown of delivered Services and Milestone(s) (if any).

The Delivery Partner will include a clause in all sub-contracts requiring payment of all sums due to Supply Chain Partners within no more than thirty (30) days of receipt of the invoice received from a Supply Chain Partner.

The default requirement will be for the Delivery Partner to use the Funding Partners e-invoicing system.

All invoices will be paid in GBP by electronic transfer of funds to the bank account that the relevant Party has specified on its invoice.

Description of risks to contract performance

In line with Section 74 and Schedule 8 of the Procurement Act 2023, and recognising that this is a light touch contract, the Funding Partner has prepared a list of Known Risks which, at the time of publication, are accurate and relevant. These are available below:

Inflation – High CPI Impacting Contract Viability:

Unexpected increases in the Consumer Price Index (CPI) may significantly raise the cost of delivering contracted services, potentially rendering the contract financially unviable over time. This risk doesn't change the position and mechanism provided in the ITT and contract documentation and this method should be applied when modelling the solution and which may result in a change of scope and/or contract value.

Departmental Reprioritisation:

There is a risk that changes in government policy, ministerial priorities, or funding allocations particularly following a General Election, departmental restructuring, or HM Treasury spending reviews may significantly impact the delivery of probation services. This includes potential shifts in focus between custodial and community-based interventions, changes to the Integrated Offender Management (IOM), or the introduction of new rehabilitation programmes (e.g. through the Reducing Reoffending Delivery Plan), resulting in a change of scope and/or contract value.

Co-commissioning Mid-contract:

There is a strategic risk associated with the need to introduce co-commissioned services

during the lifetime of the contract to maximise outcome for service users across multiple public sector organisations. The current commissioning may not be sufficiently flexible to accommodate new or evolving partnership arrangements once the contract is underway, resulting in a change of scope and/or contract value.

Applicable trade agreements

- Government Procurement Agreement (GPA)

Procedure

Procedure type

Competitive flexible procedure

Special regime

Light touch

Competitive flexible procedure description

Contracts will be competed through a competitive flexible procedure, following a three-stage tender process of written tender responses.

Stage 1 – Procurement Specific Questionnaire

The Procurement Specific Questionnaire (PSQ) is a set of questions that a Bidder must satisfy to be able to go to the next stage of this procurement. These questions will relate to the Bidders legal and financial capacity as well as their technical ability.

Bidders will indicate which of the 27 lots they wish to be invited to tender for in this stage.

After outcome letters, bidders who passed all of the PSQ stages will be invited to Stage 2.

Stage 2 – Invitation to Tender

Suppliers who successfully pass Stage 1 PSQ shall be invited to Stage 2 ITT

For this stage, the procurement process shall compete 27 separate Lots, which will result in a maximum total of 27 separate Contracts. The Lots shall be competed in two separate competition waves as outlined in the procurement description.

The tender documents shall contain quality questions, and financial response template, along with a draft contract and associated schedules which require a written tender response for each Lot respectively.

Stage 3 – Preferred Supplier Stage (optional)

Once the evaluation and moderation for both Tender waves is completed, the Funding Partner will review the current indicative timeline and assess whether a Preferred Supplier Stage can be conducted in full, in a comprehensive and efficient manner for both parties.

If the Funding Partner deems there is sufficient time to conduct this, they shall notify Suppliers and shall conduct in an indicative timeframe of 20 working days (subject to change).

If enacted, the Preferred Supplier Stage will cover the following:

Contract Finalisation – ensure all contractual provisions are clearly understood and agreed in line with the terms set out in the procurement process.

Mobilisation Planning - agree key activities, responsibilities and timelines ahead of commencement of the contract.

Mitigating Reservations – the purpose of these discussions is to reduce, mitigate or remove the risk caused by reservations that may arise during the contract term. It is not permitted as part of these discussions to alter the bid in a material way that would have changed the result of the tender process.

Contract Management Setup – Establishing governance, reporting requirements, data requirements, responsibilities and timelines for regular contract management activity.

Contracting authority

Ministry of Justice

- Public Procurement Organisation Number: PDNN-2773-HVYN

102 Petty France

London

SW1H 9AJ

United Kingdom

Contact name: Probation Sourcing Team

Email: probationsourcingteam@justice.gov.uk

Website:

<https://www.gov.uk/government/organisations/ministry-of-justice/about/procurement>

Region: UKI32 - Westminster

Organisation type: Public authority - central government