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Contract

Strategic Plan and Transformational change - Consultancy Support

NHS Wales Shared Services Partnership-Procurement Services (hosted by Velindre University NHS Trust)

UK7: Contract details notice - Procurement Act 2023 - [view information about notice types](#)

Notice identifier: 2026/S 000-005629

Procurement identifier (OCID): ocds-h6vhtk-05acee ([view related notices](#))

Published 22 January 2026, 10:18am

Scope

Reference

CAV-DIR-(25-26) 116

Description

Cardiff and Vale Health Board NHS Wales is undertaking a critical programme of strategic transformation to shape the future of health and care delivery across the nation. This initiative seeks to develop a cohesive, long-term vision and strategy that addresses the evolving needs of the population, responds to systemic challenges, and ensures sustainable, integrated care models across all regions. following the end of the standstill period, the Health Board is now in a position to award the contract to the supplier.

Contract 1. Strategic Plan And Transformational Change Consultancy Support

Supplier

- NAPC SERVICES LIMITED

Contract value

- £150,000 excluding VAT
- £180,000 including VAT

Above the relevant threshold

Date signed

22 October 2025

Contract dates

- 23 October 2025 to 22 May 2026
- 7 months

Main procurement category

Services

CPV classifications

- 98000000 - Other community, social and personal services
- 79000000 - Business services: law, marketing, consulting, recruitment, printing and security
- 73000000 - Research and development services and related consultancy services

Contract locations

- UKL22 - Cardiff and Vale of Glamorgan

Justification for not setting key performance indicators

value below £5m

Other information

Applicable trade agreements

- Government Procurement Agreement (GPA)

Conflicts assessment prepared/revised

Yes

Procedure

Procedure type

Direct award

Direct award justification

Single supplier - technical reasons

NAPC Services Limited offers highly specialised and nationally recognised expertise in facilitating strategic collaboration across complex health systems. Their extensive experience includes direct engagement with Chief Executives from all seven Welsh Health Boards, as well as key national organisations such as Public Health Wales, HEIW, DHCW, and NHS Wales Shared Services Partnership. NAPC has played a central role in developing integrated neighbourhood care models and supporting long-term strategic planning for NHS Wales, contributing to the creation of a 10-year vision that addresses current challenges and identifies practical solutions for future transformation. Their facilitation of the Welsh CEO Forum and HEIW leadership workshops has further strengthened leadership alignment and strategic coherence across the system. With a proven track record in leading system-level transformation in regions such as Dorset, South Yorkshire, and North Central London, NAPC brings a unique capability to convene senior stakeholders, build consensus, and drive change. This level of expertise and trusted engagement is not readily available in the market. Given the need for continuity, pace, and consistency in strategic facilitation, and the absence of suitable alternatives, a direct award is justified under the Procurement Act 2023 via a Transparency Notice.

Supplier

NAPC SERVICES LIMITED

- Public Procurement Organisation Number: PLVZ-7393-MVMQ

167-169 Great Portland Street

London

W1W5PF

United Kingdom

Email: finance@napc.co.uk

Region: UKI32 - Westminster

Small or medium-sized enterprise (SME): Yes

Voluntary, community or social enterprise (VCSE): No

Supported employment provider: No

Public service mutual: No

Contract 1. Strategic Plan And Transformational Change Consultancy Support

Contracting authority

NHS Wales Shared Services Partnership-Procurement Services (hosted by Velindre University NHS Trust)

- Public Procurement Organisation Number: PXWV-6492-CGMN

4-5 Charnwood Court,

Cardiff

CF14 3UZ

United Kingdom

Contact name: Illiass Dadda

Telephone: +44 29 2150 1382

Email: illiass.dadda@wales.nhs.uk

Website: <http://nwssp.nhs.wales/ourservices/procurement-services/>

Region: UKL22 - Cardiff and Vale of Glamorgan

Organisation type: Public authority - sub-central government

Devolved regulations that apply: Wales